Michigan Deptartment of Treasury
496 (2-04)

Auditing Procedure

Local Govern	ment Type				[Z]o::	Local Governm		· ! ! ·	_	Coun	•	_
L City  Audit Date	∐ Towi	nship		illage Opinion D	Other	Houghton	n Housing C	ommissior nt Report Submit		Ho	ughto	<b>n</b> .
12/31/04				5/19/0		5	6/15/05	III Nebolt Subiliii	ted to State.			
accordance	with the	e S	tatemen	its of	the Gover	s local unit of one of the second sec	unting Stand	ards Board (	GASB) and th	ne <i>Uniform</i>	Repo	
We affirm t	that:											
1. We have	ve comp	lied v	with the	Bulleti	in for the A	udits of Local l	Units of Gove	rnment in Mic	higan as revis	ed.		
2. We are	ecertified	l put	olic acco	ountant	ts registere	ed to practice ir	n Michigan.					
We further comments					esponses	have been disc	closed in the	inancial state	ements, includi	ng the note	es, or in	the report of
You must cl	heck the	арр	licable b	ox for	each item	below.						
Yes [	<b>√</b> No	1.	Certain	comp	onent unit	s/funds/agencie	ies of the loca	unit are excl	uded from the	financial s	tateme	nts.
Yes [	<b>√</b> No	2.	There a			deficits in one	e or more of	this unit's un	reserved fund	balances/r	etainec	l earnings (P.A
Yes [	<b>√</b> No	3.	There amend		stances of	non-complian	nce with the	Jniform Acco	ounting and Bu	udgeting A	ct (P.A	. 2 of 1968, a
Yes [	<b>√</b> No	4.				ated the cond er issued unde				the Munici	pal Fin	ance Act or i
Yes [	<b>√</b> No	5.				posits/investme 91], or P.A. 55				requireme	ents. (P	.A. 20 of 194
Yes [	<b>√</b> No	6.	The loc	cal unit	has been	delinquent in d	distributing tax	revenues that	at were collect	ed for anot	her tax	ing unit.
Yes [	<b>√</b> No	7.	pensio	n bene	efits (norm	ated the Const al costs) in the se normal cost	e current year	. If the plan i	is more than 1	00% funde	ed and	the overfundir
Yes [	<b>√</b> No	8.	The loc			edit cards and	I has not ado	pted an appl	licable policy a	as required	d by P.	A. 266 of 199
Yes	<b>√</b> No	9.	The loc	cal unit	has not a	dopted an inve	estment policy	as required b	by P.A. 196 of	1997 (MCL	. 129.95	5).
We have e	nclosed	the	followi	ng:					Enclosed	To E Forwar		Not Required
The letter	of comm	ents	and red	comme	endations.				✓			
Reports or	ı individu	al fe	deral fir	nancial	assistanc	e programs (pr	rogram audits	).				<b>√</b>
Single Aud	lit Repor	ts (A	SLGU).									✓
Certified Pub				•	ny, PLC	10.70.000.000.000.000.000.000.000.000.00	1.10				,	
Street Addres	ss							ity on Mounta	ıin	State MI	ZIP. 498	01
Accountant S	gnature			,	·	_	L		,	Date		

### HOUGHTON HOUSING COMMISSION REPORT ON FINANCIAL STATEMENTS

(with supplemental information)

For the Year Ended December 31, 2004



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### ANDERSON, TACKMAN & COMPANY, P.L.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

A Regional Firm with Offices in Michigan and Wisconsin

Principals - Iron Mountain: L. Robert Schaut, CPA David J. Johnson, CPA Shane M. Ellison, CPA Member of: Private Companies Practice Section American Institute of Certified Public Accountants

#### **INDEPENDENT AUDITORS' REPORT**

Board of Commissioners Houghton Housing Commission Houghton, Michigan

We have audited the accompanying basic financial statements of the business-type activities of the Houghton Housing Commission as of and for the year ended December 31, 2004 as listed in the table of contents. These basic financial statements are the responsibility of the Commission's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in "Government Auditing Standards", issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Houghton Housing Commission as of December 31, 2004, and the respective changes in financial position and cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with "Government Auditing Standards", we have also issued our report dated May 19, 2005 on our consideration of the Houghton Housing Commission's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters.. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with "Government Auditing Standards" and should considered in assessing the results of our audit.

As described in Note A to the financial statements, the Commission adopted the provisions of Governmental Accounting Standards Board Statement No. 34, Financial Statements-and Management's Discussion and Analysis-For State and Local Governments and Governmental Accounting Standards Board Statement No. 37, an amendment of Statement No. 34. This results in a change in the format and content of the financial statements.

The Management's Discussion and Analysis on pages 5 through 8 is not a required part of the financial statements but is required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Houghton Housing Commission's basic financial statements. The Financial Data Schedule is presented for the purpose of additional analysis as required by the U.S. Department of Urban Housing and Development and is not a required part of the basic financial statements. The Financial Data Schedule has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

anderson Jeckmen Co. Polo

ANDERSON, TACKMAN & COMPANY, PLC Certified Public Accountants Iron Mountain, Michigan

May 19, 2005

#### MANAGEMENT DISCUSSION AND ANALYSIS (UNAUDITED)

Our discussion and analysis of the Houghton Housing Commission's financial performance provides an overview of the financial activities for the year ended December 31, 2004. Please read it in conjunction with the Commission's financial statements, which begin on page 9.

#### **FINANCIAL HIGHLIGHTS**

- The Commission's net assets were reported for the first time under GASB 34. As such, no comparisons with prior years will be made. In future years, comparative information will be presented in various schedules throughout the MD&A. Net assets for the entire Commission were reported at \$1,870,368.
- During the year, the Commission's operating revenues totaled \$345,384, or 99% of total revenues, while operating expenses totaled \$444,336 or 100% of total expenses.

#### USING THIS REPORT

This annual report consists of a series of financial statements. The Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses and Change in Net Assets (on pages 9 to 11) provide information about the activities of the Commission as a whole and present a longer-term view of the Commission's finances.

#### REPORTING THE COMMISSION AS A WHOLE

Our analysis of the Commission as a whole begins on page 9. One of the most important questions asked about the Commission's finances is "Is the Commission, as a whole, better off or worse off as a result of the year's activities?" The Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses, and Change in Net Assets report information about the Commission as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid. These two statements report the Commission's net assets and changes in them. You can think of the Commission's net assets – the difference between assets and liabilities – as one way to measure the Commission's financial health, or financial position. Over time, increases or decreases in the Commission's net assets are one indicator of whether its financial health is improving or deteriorating. You will need to consider other non-financial factors, however, such as changes in the population of low income and elderly individuals.

In the Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses, and Change in Net Assets, the Commission's activities are reported as business-type activities:

- Business-type activities – The Commission charges rent to tenants to help it cover all or most of the costs of services it provides.

#### REPORTING THE COMMISSION'S MOST SIGNIFICANT FUNDS

Our analysis of the Commission's major activities begins on page 9. The financial statements provide detailed information on all of the Commission's activities. The Commission uses proprietary funds to account for its activities. The method of accounting for proprietary funds is explained below.

Proprietary funds – The Commission charges tenants rent for the housing services it provides and these
services are reported in a proprietary fund. Proprietary funds are reported in the same way for its activities
and are reported in the Statement of Net Assets and the Statement of Revenues, Expenses, and Change in
Net Assets.

#### THE COMMISSION AS A WHOLE

The Commission's combined net assets at December 31, 2004 decreased \$(97,420) from December 31, 2003.

#### Table 1

#### **NET ASSETS**

#### **Assets**

Current and other assets Capital assets (net)	\$ 290,050 1,622,117
Total assets	<u>1,912,167</u>
Liabilities	
Current and other liabilities	41,799
Total liabilities	41,799
Net Assets	
Invested in capital assets, net of related debt Unrestricted	1,622,117 248,251
Net Assets	\$ <u>1,870,368</u>

Net assets of the Commission stood at \$1,870,368. Unrestricted net business assets were \$248,251. In general, the Commission's unrestricted net assets are used to fund operations of the Commission.

#### Table 2

#### **CHANGE IN NET ASSETS**

Revenues:			
Program revenues:			
Charges for services		\$	183,266
Program grants & subsidies			160,229
General revenues:			•
Unrestricted investment			
earnings			1,888
Other income			1,889
	Total revenues		347,272
Program Expenses:			
Operating expenses			444,336
Loss on sales of fixed assets		,	356
			444,692
	Change in net assets		(97,420)
Net assets – beginning of period		<u>1</u>	<u>,967,788</u>
Net assets – end of period		<b>\$</b> 1	1 <u>,870,368</u>
-		7 =	

#### **BUSINESS-TYPE ACTIVITIES**

Revenues for the Commission totaled \$347,272. The Commission's average unit months leased on a monthly basis had decreased during the current year. In addition, HUD operating funds and capital funding grants had decreased during the current year. The Commission depends on HUD operating and capital grants to assist in covering its operating expenses.

#### CAPITAL ASSET AND DEBT ADMINISTRATION

#### **Capital Assets**

At the end of fiscal 2004, the Commission had \$4,362,051 invested in a variety of capital assets including land, equipment and buildings as follows:

#### Table 3

#### CAPITAL ASSETS AT DECEMBER 31, 2004 Business – Type Activity

Land and improvements Buildings and improvements Equipment Construction in progress	\$ 715,181 3,502,729 126,898 
Total cost	4,362,051
Less accumulated depreciation	(2,739,934)
NET CAPITAL ASSETS	\$ <u>1,622,117</u>

The Commission invested \$23,087 in capital assets during the year ended December 31, 2004.

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The Commission's appointed officials considered many factors when setting the budget for the fiscal year 2004/2005. The current availability of low income and elderly tenants has been a major contributing factor in establishing the budgeted amounts. In the upcoming year, we do not anticipate any significant change in the occupancy rate and availability of new tenants that will provide any substantial increase in revenues. There continues to be a variety of inflationary cost and expense issues out of the control of the Commission. All of these were taken into consideration during the 2004/2005 budget process.

#### CONTACTING THE COMMISSION'S FINANCIAL MANAGEMENT

This financial report is designed to provide the readers with a general overview of the Commission's finances and to show the Commission's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Commission's Executive Director, Sherry Hughes, at 401 E. Montezuma Street, Houghton, Michigan 49931, or call 906-482-0334.

# A COMPANY, P.L.C. ERTIFIED PUBLIC ACCOUNTANTS

#### **HOUGHTON HOUSING COMMISSION**

#### STATEMENT OF NET ASSETS Proprietary Fund

December 31, 2004

CURRENT ASSETS: Cash and equivalents Accounts receivable Investments Prepaid expenses	<b>\$</b>	150,707 6,783 123,890 8,670
TOTAL CURRENT ASSETS	·	290,050
NONCURRENT ASSETS: Capital assets Less accumulated depreciation		4,362,051 (2,739,934)
NET CAPITAL ASSETS		1,622,117
TOTAL ASSETS	\$	-
CURRENT LIABILITIES: Accounts payable Accrued liabilities  TOTAL CURRENT LIABILITIES  OTHER LIABILITIES  TOTAL LIABILITIES  NET ASSETS:	\$ 	10,505 29,680 40,185 1,614 41,799
Investment in capital assets, net of related debt Unrestricted net assets NET ASSETS	<u> </u>	1,622,117 248,251 1,870,368

The accompanying notes to financial statements are an integral part of this statement.



# STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2004

Net (Expense) Revenue	and Changes in Net Assets	Business-Type	Activities		(101,197)	1,888	1,889	3,777	(97,420)	1,967,788	1,870,368
Net (	and Ch	Д			€9						€
		Capital Grants and	Contributions		٠						
Program Revenue	•	Operating Grants and	Contributions		\$ 160,229						
	į	rees, rines and Charges for	Services		\$ 183,266	General revenues: Unrestricted investment earnings	)	venues	assets	eginning of year	ıd of year
			Expenses		\$ 444,692	General revenues: Unrestricted inve	Other	Total general revenues	Changes in net assets	NET ASSETS, beginning of year	NET ASSETS, end of year
			FUNCTIONS/PROGRAMS	BUSINESS-TYPE ACTIVITIES:	Public Housing						

The accompanying notes to the financial statements are an integral part of this statement.

#### STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN NET ASSETS **Proprietary Fund**

For the Year Ended December 31, 2004

Program grants-subsidies Other income  TOTAL OPERATING REVENUES  OPERATING EXPENSES: Administration Tenant services Utilities Maintenance General Other operating expenses Depreciation  TOTAL OPERATING EXPENSES  OPERATING (LOSS)  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  I 1,96	
Program grants-subsidies Other income  TOTAL OPERATING REVENUES  OPERATING EXPENSES: Administration Tenant services Utilities Maintenance General Other operating expenses Depreciation  TOTAL OPERATING EXPENSES  OPERATING (LOSS)  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  I 196	183,266
Other income  TOTAL OPERATING REVENUES  34  OPERATING EXPENSES: Administration Tenant services Utilities Maintenance General Other operating expenses Depreciation  TOTAL OPERATING EXPENSES  44  TOTAL OPERATING EXPENSES  OPERATING (LOSS)  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  NET ASSETS, BEGINNING OF YEAR	160,229
TOTAL OPERATING REVENUES  OPERATING EXPENSES: Administration Tenant services Utilities Maintenance General Other operating expenses Depreciation  TOTAL OPERATING EXPENSES  Administration 10  Tenant services Utilities 7  Maintenance 8  General 2  Other operating expenses Depreciation 14  TOTAL OPERATING EXPENSES 44  OPERATING (LOSS) 69  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS 69  NET ASSETS, BEGINNING OF YEAR  NET ASSETS, BEGINNING OF YEAR  NET ASSETS, BEGINNING OF YEAR	
OPERATING EXPENSES: Administration 10 Tenant services Utilities 7 Maintenance 8 General 2 Other operating expenses Depreciation 14 TOTAL OPERATING EXPENSES 44 OPERATING (LOSS) (9 OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES) CHANGE IN NET ASSETS (9 NET ASSETS, BEGINNING OF YEAR 1.96	1,889
Administration Tenant services Utilities  Maintenance General Other operating expenses Depreciation  TOTAL OPERATING EXPENSES  OPERATING (LOSS)  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  NET ASSETS, BEGINNING OF YEAR	<u>345,384</u>
Tenant services  Utilities  Maintenance  General  Other operating expenses  Depreciation  14  TOTAL OPERATING EXPENSES  OPERATING (LOSS)  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  NET ASSETS, BEGINNING OF YEAR  196	
Tenant services Utilities 77 Maintenance 88 General 22 Other operating expenses Depreciation 14  TOTAL OPERATING EXPENSES 444  OPERATING (LOSS) (9  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS (9  NET ASSETS, BEGINNING OF YEAR 1.96	108,206
Utilities Maintenance General Other operating expenses Depreciation  TOTAL OPERATING EXPENSES  OPERATING (LOSS)  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  NET ASSETS, EVEN OF WEAR	2,445
Maintenance General Other operating expenses Depreciation  14  TOTAL OPERATING EXPENSES  OPERATING (LOSS)  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  NET ASSETS, EVEN OF WEAR	75,980
General Other operating expenses Depreciation  14  TOTAL OPERATING EXPENSES  44  OPERATING (LOSS)  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  NET ASSETS, PRICOR MINERAL INCOME (EXPENSES)	
Other operating expenses Depreciation	83,322
Depreciation	23,589
TOTAL OPERATING EXPENSES  OPERATING (LOSS)  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  1.96	7,342
OPERATING (LOSS)  OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  1,96	143,452
OTHER INCOME (EXPENSES): Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  1,96	444,336
Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  1,96	(98,952)
Interest income Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  1,96	
Loss on sale of fixed assets  TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS  (9  NET ASSETS, BEGINNING OF YEAR  1.96	1,888
TOTAL OTHER INCOME (EXPENSES)  CHANGE IN NET ASSETS (9  NET ASSETS, BEGINNING OF YEAR 1,96	•
CHANGE IN NET ASSETS (9  NET ASSETS, BEGINNING OF YEAR  1,96	(356)
NET ASSETS, BEGINNING OF YEAR  1,96	1,532
NET AGGETG DID OF YEAR	(97,420)
NET ASSETS, END OF YEAR	967,788
\$ 1,87	870,368

The accompanying notes to financial statements are an integral part of this statement.





# & COMPANY, P.L.C. BETTIFIED PUBLIC ACCOUNTANTS

#### **HOUGHTON HOUSING COMMISSION**

### STATEMENT OF CASH FLOWS Proprietary Fund

For the Year Ended December 31, 2004

OPERATING ACTIVITIES:	
Cash received from customers	\$ 184,401
Cash received from grants and subsidies	157,254
Cash payments to suppliers for goods and services	(146,607)
Cash payments for wages and related benefits	(145,882)
Cash payments for payment in lieu of taxes	(9,005)
Other receipts	1,889
NET CASH PROVIDED FROM OPERATING ACTIVITIES	42,050
CAPITAL AND RELATED FINANCING ACTIVITIES:	
Acquisition of capital assets	(22.007)
	(23,087)
NET CASH (USED) BY CAPITAL AND	
RELATED FINANCING ACTIVITIES	(23,087)
INVESTING ACTIVITIES:	
Purchase of investments	(47,565)
Investment income	1,571
NEW CACAL GARDA DAY DE COMPANY	
NET CASH (USED) BY INVESTING ACTIVITIES	(45,994)
NET (DECREASE) IN CASH AND EQUIVALENTS	(27,031)
CASH AND EQUIVALENTS, BEGINNING OF YEAR	177,738
CASH AND EQUIVALENTS, END OF YEAR	
CHAIR EQUIVALENTS, END OF TEAR	<u>\$ 150,707</u>
RECONCILIATION OF OPERATING INCOME TO NET	
CASH PROVIDED BY OPERATING ACTIVITIES:	
Operating income (loss)	\$ (98,952)
Adjustments to reconcile operating income to net	( ( ), ( )
cash provided by operating activities:	
Depreciation	143,452
Changes in assets and liabilities:	•
Decrease (Increase) in receivables	(1,840)
Decrease (Increase) in prepaid expenses	677
Increase (Decrease) in accounts payable	(4,028)
Increase (Decrease) in accrued liabilities	2,741
NET CASH PROVIDED FROM OPERATING ACTIVITIES	\$ 42,050

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2004

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### THE REPORTING ENTITY

The Houghton Housing Commission (Commission) was formed by the Houghton City Commission under Public Act 18 of 1933 of the State of Michigan. The Commission operates under a Board of Commissioners appointed by the City of Houghton.

The Commission, for financial reporting purposes, includes all of the activities relevant to its operations.

#### Component Unit

In evaluating how to define the Commission, for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth in GAAP, currently GASB Statement #14, "The Financial Reporting Entity".

The criteria established by the governmental Accounting Standards Board for determining the various governmental organizations to be include in the reporting entity's financial statements include budget adoption, taxing authority, funding, appointment of the respective governing board, and scope of public service.

Based on the foregoing criteria, it was determined that there are no component units of the Houghton Housing Commission, but the Commission is a component unit of the City of Houghton.

The accounting policies of the Commission conform to accounting principles generally accepted in the United States of America. The following is a summary of such significant policies.

#### BASIS OF PRESENTATION

During the year the Commission adopted Governmental Accounting Standards Board (GASB) Statement No. 34, which substantially revised the financial statement presentation as described below.

#### Government-Wide Financial Statements:

The Statement of Net Assets, Statement of Activities and Statement of Revenues, Expenses and Change in Net Assets display information about the Commission as a whole. They include all business-type activities of the Commission. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.



# ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

#### **HOUGHTON HOUSING COMMISSION**

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2004 (Continued)

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **BASIS OF PRESENTATION (Continued)**

#### **Proprietary Fund**

Proprietary Funds are used to account for operations (a) which are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

#### MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

#### Measurement Focus:

The government-wide Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses and Change in Net Assets are presented using the economic resource measurement focus as defined below.

a. The Commission utilizes an "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net assets, financial position and cash flows. All assets and liabilities, whether current or noncurrent, associated with their activities are reported.

#### Basis of Accounting:

The Statement of Net Assets, Statement of Activities and Statement of Revenues, Expenses and Change in Net Assets are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

As allowed by GASB Statement No. 20, the Commission's business-type activity follows all GASB pronouncements and FASB Statements and Interpretations that were issued on or after November 30, 1989, except those that conflict with a GASB pronouncement.



# ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

#### **HOUGHTON HOUSING COMMISSION**

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2004 (Continued)

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### ASSETS, LIABILITIES AND NET ASSETS

- a. Cash and Equivalents The Commission's cash and cash equivalents as reported in the Statement of Cash Flows and the Statement of Net Assets are considered to be cash on hand, demand deposits and short-term investments with maturities of three months or less.
- b. Receivables All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible.
- c. <u>Due to and Due From Other Programs</u> Interprogram receivables and payables arise from interprogram transactions and are recorded by all funds affected in the period in which transactions are executed.
- d. <u>Capital Assets</u> Capital assets purchased or acquired are capitalized at historical cost or estimated historical cost. Donated capital assets are valued at their estimated fair market value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

Depreciation on all assets is provided on the straight-line basis over the estimated useful lives as follows:

Buildings and improvements

10-40 years

Furniture and other equipment

5-10 years

The Commission has adopted a capitalization policy for capital assets of \$25 per item.

e. <u>Compensated Absences</u> - It is the Commission's policy to permit employees to accumulate a limited amount of earned but unused sick leave and vacation days, which will be paid to employees upon separation from the Commission. The cost of vested sick leave and vacation days are recognized as an expense as earned by the employees.

#### f. Equity Classification

Government-Wide Statements:

Equity is classified as net assets and displayed in two components:

1. Invested in capital assets – Consists of capital assets, net of accumulated depreciation



#### NOTES TO FINANCIAL STATEMENTS

December 31, 2004 (Continued)

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### ASSETS, LIABILITIES AND NET ASSETS (Continued)

2. Unrestricted net assets – All other net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

#### **REVENUES AND EXPENSES**

Operating revenues and expenses are those that result from providing services and producing and delivering goods and/or services. It also includes all revenue and expenses not related to capital and related financing, noncapital financing or investing activities. Expenses are classified by operating and nonoperating and are subclassified by function such as salaries, supplies and contracted services.

#### OTHER SIGNIFICANT ACCOUNTING POLICIES

#### Interprogram Activity:

As a general rule, the effect of activity between programs has been eliminated from the government-wide statements.

The transfers of cash between the various Authority programs are reported separately from revenues and expenses as operating transfers in or (out), unless they represent temporary advances that are to be repaid, in which case, they are carried as assets and liabilities of the advancing or borrowing program.

Interprogram receivables and payables are eliminated from the Statement of Net Assets.

#### **Budgets and Budgetary Accounting:**

Budgets are adopted on a basis prescribed or permitted by the Department of Housing and Urban Development. All annual appropriations lapse at fiscal year end. The Commission follows these procedures in establishing the budgetary date reflected in the financial statements:

- 1. The Director submits to the Board a proposed operating budget for the fiscal year commencing on January 1st. The operating budget includes proposed expenses and the means of financing them. Prior to December 31st, the budget is legally adopted by Board resolution.
- 2. Formal budgetary integration is employed as a management control device during the year.
- 3. The budget has been amended. Supplemental appropriations were made during the year with the last one approved prior to December 31st.



#### NOTES TO FINANCIAL STATEMENTS

December 31, 2004 (Continued)

#### NOTE B - CASH AND INVESTMENTS

The Commission maintains segregated cash and investment accounts which are specific to the activity to which they are available.

#### CASH AND EQUIVALENTS

Cash and equivalents consisted of:

Petty cash	\$ 100
Cash in checking	137,730
Savings accounts	_12,877

TOTAL

The Commission's cash and equivalents were fully insured at December 31, 2004.

Cash and equivalents are categorized as follows:

Category 1 - Insured or registered, with securities held by the Commission or its agent in the Commission's name.

\$150,707

- Category 2 Uninsured and unregistered, with securities held by the counterparty's trust department.
- Category 3 Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the Commission's name.

		<u>Category</u>	<u>r                                      </u>	Bank
	1		3	<b>Balance</b>
Petty cash	\$ 100	\$ -	\$ -	\$ -
Checking account	137,730	-	-	138,107
Savings accounts	12,877			12,877
TOTAL	\$ <u>150,707</u>	\$ <u> </u>	\$ <u> </u>	\$ <u>150,984</u>





# ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

#### **HOUGHTON HOUSING COMMISSION**

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2004 (Continued)

#### NOTE B - CASH AND INVESTMENTS(Continued)

#### **STATUTORY AUTHORITY**

Michigan law (Act 196 PA 1997) authorizes the Commission to deposit and invest in one or more of the following:

- a. Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution that is eligible to be a depository of funds belonging to the State under a law or rule of this State or the United States.
- c. Commercial paper rated at time of purchase within the two highest classifications established by not less than two standard rating services and matures not more than 270 days after the date of purchase.
- d. Repurchase agreements consisting of instruments listed in a.
- e. Bankers' acceptance of United States Banks.
- f. Obligations of this State or any of its political subdivisions at the time of purchase are rated as investment grade by not less than one standard rating service.
- g. Mutual funds registered under the investment company act of 1940, Title I of Chapter 686, 54 Stat. 789, 15 U.S.C. 80a-4 to 80a-64, with the authority to purchase investment vehicles that are legal for direct investment by a public corporation.
- h. Obligation described in a. through g. if purchased through an interlocal agreement under the urban cooperation's act of 1967, 1967 (Ex Sess) PA 7, MCL 124.512.
- i. Investment pools organized under the surplus funds investment pool act, 1982 PA 367, 129.111 to 129.118.
- j. The investment pools organized under the local government investment pool act, 1985 PA 121, MCL 129.141 to 129.150.

Michigan law (Section 3, Act 40, PA 1932, as amended) prohibits security in the form of collateral, surety bond, or another form for the deposit of public money.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2004 (Continued)

#### NOTE B - CASH AND INVESTMENTS (Continued)

#### **INVESTMENTS**

Investments are stated at market value.

Investments consisted of a certificates of deposit and were in accordance with State of Michigan Statutes. Those statutes do not mandate that accounts be partially or fully insured or collateralized. Investments are categorized as follows:

- Category 1 Insured or registered, with securities held by the Commission or its agent in the Commission's name.
- Category 2 Uninsured and unregistered, with securities held by the counterparty's trust department
- Category 3 -Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the Commission's name

		Category		
	1	2	3	<u>Total</u>
Certificates of deposit	\$ <u>123,890</u>	\$ <u>-</u>	\$	\$ <u>123,890</u>

The certificates of deposit were fully insured at December 31, 2004.

#### **NOTE C - CAPITAL ASSETS**

A summary of capital assets as of December 31, 2004 is as follows:

	Balance 1-1-04	Additions	Deletions	Balance 12-31-04
Land and improvements	\$ 715,181	\$ -	\$ -	\$ 715,181
Building & improvements	3,494,712	8,017	-	3,502,729
Equipment	128,629	3,936	(5,667)	126,898
Construction in progress	6,109	<u>19,151</u>	<u>(8,017)</u>	17,243
	4,344,631	\$ <u>31,104</u>	\$ <u>(13,684</u> )	4,362,051
Accumulated depreciation	(2,601,793)	\$ <u>(143,452)</u>	\$ <u>5,311</u>	(2,739,934)
Net capital assets	\$ <u>1,742,838</u>			\$ <u>1,622,117</u>

Depreciation expense for the year was \$143,452.





#### NOTES TO FINANCIAL STATEMENTS

December 31, 2004 (Continued)

#### **NOTE D - RISK MANAGEMENT**

The Commission is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Commission maintains commercial insurance covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Commission. Settled claims have not exceeded this commercial coverage in any of the past three fiscal years.

#### **NOTE E - USE OF ESTIMATES**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### NOTE F - VULNERABILITY DUE TO CERTAIN CONCENTRATIONS

The Commission is dependent upon the Department of Housing and Urban Development (HUD) to fund it's operations through operating subsidies and capital funding grants. Total operating revenues for the year ended December 31, 2004 totaled \$345,384 of which \$160,229 or 46.4% was from HUD subsidies and grants.

The operations of the project are subject to rules and regulations of HUD. These rules and regulations are subject to change. Such changes may occur with short notice and could create a lack of funding to pay for operational related costs, including the additional administrative burden to comply with the changes.

#### NOTE G-PENSION PLAN

The Commission has established a SEP-IRA plan of which the Commission contributes 8% of qualified wages. To be eligible, an employee must have twelve continuous months of service. The Commission contributions to the Plan during the year amounted to \$6,489.





# NDERSON, TACKMAN & COMPANY, P.L.C.

#### **HOUGHTON HOUSING COMMISSION**

### FINANCIAL DATA SCHEDULE Proprietary Fund

December 31, 2004

Line Item#	Account Description	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
	ASSETS			
	CURRENT ASSETS:			
	Cash:			
111	Cash - unrestricted	\$ 150,707	\$ -	\$ 150,707
100	Total cash	150,707	_	150,707
	Accounts and notes receivables:			
122	Accounts receivable- HUD Other Projects	-	4,939	4,939
126	Accounts receivable- tenants	778	· -	778
126.1	Allowance for doubtful accounts - tenants	-	_	-
129	Accrued interest receivable	1,066	_	1,066
120	Total receivables, net of allowances for doubtful accounts	1,844	4,939	6,783
	Other current assets:			
131	Investments	123,890	<u>.</u>	123,890
142	Prepaid expenses	8,670	_	8,670
144	Interprogram due from	4,939		4,939
150	TOTAL CURRENT ASSETS	290,050	4,939	294,989
	NONCURRENT ASSETS:			
	Fixed assets:	•		
161	Land	173,736	_	173,736
162	Buildings	3,453,983	48,746	3,502,729
163	Furniture, equipment & machinery - dwellings	52,422	-	52,422
164	Furniture, equipment & machinery - administration	48,956	25,520	74,476
165	Leasehold improvements	541,445	20,020	541,445
166	Accumulated depreciation	(2,723,176)	(16,758)	(2,739,934)
167	Construction in progress		17,243	17,243
160	Total fixed assets, net of accumulated depreciation	1,547,366	74,751	1,622,117
180	TOTAL NONCURRENT ASSETS	1,547,366	74,751	1,622,117
190	TOTAL ASSETS	\$ 1,837,416	\$ 79,690	\$ 1,917,106

See accompanying notes to financial statements

# ANDERSON, TACKMAN & COMPANY, P.L.C.

#### **HOUGHTON HOUSING COMMISSION**

### FINANCIAL DATA SCHEDULE Proprietary Fund

December 31, 2004

Line Item#	Account Description	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
	LIABILITIES AND EQUITY			
:	LIABILITIES:			
	CURRENT LIABILITIES			
312	Accounts payable ≤ 90 days	\$ 10,505	\$ -	\$ 10,505
321	Accrued wages / payroll taxes payable	1,938	-	1,938
322	Accrued compensated absences - current portion	2,085	_	2,085
333	Accounts payable - other government	9,604		9,604
341	Tenant security deposits	14,486	_	14,486
342	Deferred revenues	1,567	-	1,567
347	Interprogram due from		4,939	4,939
310	TOTAL CURRENT LIABILITIES	40,185	4,939	45,124
354	Accrued compensated absences - non current	1,614	-	1,614
350	TOTAL NONCURRENT LIABILITIES	1,614		1,614
300	TOTAL LIABILITIES	41,799	4,939	46,738
	EQUITY			
508.1	Investment in capital assets, net of related debt	1,547,366	74,751	1,622,117
512.1	Unrestricted net assets	248,251		248,251
513	TOTAL EQUITY	1,795,617	74,751	1,870,368
600	TOTAL LIABILITIES AND EQUITY	\$ 1,837,416	\$ 79,690	\$ 1,917,106

See accompanying notes to financial statements

### FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended December 31, 2004

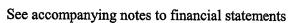
Line Item	# Account Description	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
	REVENUES			
703	Net tenant rental revenue	\$ 180,146	\$ -	\$ 180,146
704	Tenant revenue - other	3,120	-	3,120
705	Total tenant revenue	183,266	-	183,266
706	HUD PHA grants	120,802	22,184	142,986
706.1	Capital grants	•	17,243	17,243
711	Investment income - unrestricted	1,888	-	1,888
715	Other revenue	1,889	-	1,889
716	Gain / loss on sale of fixed assets	(356)	-	(356)
700	TOTAL REVENUE	307,489	39,427	346,916
	<u>EXPENSES</u>			
	Administrative:			
911	Administrative salaries	55,322	_	55,322
912	Auditing fees	2,400	-	2,400
914	Compensated absences	1,599	-	1,599
915	Employee benefit contributions- administrative	30,503	_	30,503
916	Other operating- administrative	18,382	-	18,382
	Total Administrative	108,206	-	108,206
	Tenant services:			
924	Tenant services - other	2,445	-	2,445
	Utilities:			
931	Water	21,336	-	21,336
932	Electricity	48,128	-	48,128
933	Gas	6,516	-	6,516
	Total Utilities	75,980	-	75,980
	Maintenance:			
941	Ordinary maintenance and operations - labor	47,569	-	47,569

See accompanying notes to financial statements

### FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended December 31, 2004

T : Ye #		Low Rent Public	Public Housing Capital Fund	
Line Item #	Account Description	Housing	Program	TOTAL
942 943	Ordinary maintenance and operations - materials & other Ordinary maintenance and operations - contract costs	10,068 12,511	-	10,068 12,511
945	Employee benefit contributions- ordinary maintenance Total Maintenance	13,174 83,322	-	13,174 83,322
	General expenses:			
961	Insurance premiums	12,862	-	12,862
962	Other general expenses	1,123	-	1,123
963	Payments in lieu of taxes	9,604		9,604
	Total General Expenses	23,589	•	23,589
969	TOTAL OPERATING EXPENSES	293,542		293,542
970	EXCESS OPERATING REVENUE OVER OPERATING EXPENSES	13,947	39,427	53,374
971	Extraordinary maintenance	7,342	-	7,342
974	Depreciation expense	131,609	11,843	143,452
900 T	OTAL EXPENSES	432,493	11,843	444,336
	Other financing sources (uses)			
1001	Operating transfers in	22,184	-	22,184
1002	Operating transfers out		(22,184)	(22,184)
1010	Total other financing sources (uses)	22,184	(22,184)	
1000 E	XCESS (DEFICIENCY) OF TOTAL REVENUE OVER (UNDER) TOTAL EXPENSES	\$ (102,820)	\$ 5,400	\$ (97,420)
	ount information			
1103	Beginning equity	\$ 1,813,365	\$ 156,732	\$ 1,970,097
	Prior Period Adjustments, Equity Transfers	\$ 85,072	\$ (87,381)	\$ (2,309)
1120	Unit months available	840	-	840
1121	Number of unit months leased	829	-	829



#### REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH "GOVERNMENT AUDITING STANDARDS"

**Board of Commissioners Houghton Housing Commission** Houghton, Michigan

We have audited the financial statements of the business-type activities of the Houghton Housing Commission, as of and for the year ended December 31, 2004, which collectively comprise the Houghton Housing Commission's basic financial statements and have issued our report thereon dated May 19, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in "Government Auditing Standards", issued by the Comptroller General of the United States.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the Houghton Housing Commission's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses. However, we noted other matters involving the internal control over financial reporting that we have reported to management of the Houghton Housing Commission, in a separate letter dated May 19, 2005.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Houghton Housing Commission's general purpose financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under "Government Auditing Standards". However, we noted certain immaterial instances of noncompliance that we have reported to management of the Houghton Housing Commission in a separate letter dated May 19, 2005.

This report is intended solely for the information of the Board of Commissioners, management and the Department of Housing and Urban Development and is not intended to be and should not be used by anyone other than those specified parties.

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ANDERSON, TACKMAN & COMPANY, P.L.C. Certified Public Accountants Iron Mountain, Michigan

May 19, 2005







### ANDERSON, TACKMAN & COMPANY, P.L.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

A Regional Firm with Offices in Michigan and Wisconsin

Principals - Iron Mountain: L. Robert Schaut, CPA David J. Johnson, CPA Shane M. Ellison, CPA Member of: Private Companies Practice Section American Institute of Certified Public Accountants

May 19, 2005

Board of Commissioners Houghton Housing Commission Houghton, Michigan

Dear Members of the Board:

In planning and performing our audit of the financial statements of the Houghton Housing Commission for the year ended December 31, 2004, we considered the entities internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

During our audit we became aware of matters that are opportunities for strengthening internal controls and operating efficiency. The following summarizes our comments and suggestions regarding those matters. This letter does not affect our report dated May 19, 2005, on the financial statements of the Houghton Housing Commission.

1. During the review of the Commission's fixed assets it was noted that its capitalization policy was at \$25.

#### Recommendation

The Commission should revisit its capitalization policy and consider increasing the amount to a more reasonable amount. If the capitalization amount is too low, the Commission will be capitalizing items that should be expensed during the year. Your capitalization policy should include an amount that makes some type of sense. In our opinion, \$25 is too low for a housing commission.

2. During the audit it was noted that all of the Commission's original invoices and supporting documentation was sent to its fee accountant on a monthly basis.

#### Recommendation

The Commission should not be sending original invoices and financial related documentation to its fee accountant. Copies of all financial records should be made and sent to the fee accountant with all originals being kept at the Commission. The Commission still maintains responsibility for all of its financial records, thus the Commission should keep all original documents on-site at the Commission.

3. During the review of employee records it was noted that employee timesheets were not signed-off by the Executive Director. In addition, it was noted that employees were paid comp time versus overtime wages.

#### Recommendation

The Commission should have policies and procedures in place that requires the Executive Director to sign-off on all employee timesheets. The Executive Director should be reviewing and authorizing each employee's timesheet each payroll period. An employee's timesheet should always be reviewed and authorized by a responsible individual. The Executive Director began signing timesheets at the beginning of May 2005. This policy and procedure should continue each month.

The Commission should be paying its employees overtime wages and not providing comp time. There are rules established by the Internal Revenues Service that governs whether an employer is able to provide comp time in lieu of overtime wages. The threshold for providing comp time in lieu of overtime wages is based upon an annual wage amount. During the audit it was noted that the employees which are given comp time are in excess of the annual dollar threshold established by the Internal Revenue Service. The Commission should stop providing comp time to those employees and pay overtime wages when applicable.

4. During the review of tenant files it was noted that there were some errors in calculating tenant rents. It was noted that the incorrect social security amount was used in one file and the medicare deduction was incorrectly given to tenants in error.

#### Recommendation

The Commission should establish policies and procedures that would require the calculation of tenant rents to be reviewed by a second individual so as to avoid the improper calculation of tenant rents. The review should concentrate on comparing income and expense amounts used to third-party support in the determination of the rent.

We thank you for the opportunity to be of service. Do not hesitate to contact us if you have any questions. I found your staff to be very cooperative and a pleasure to work with.

Very truly yours,

ANDERSON, TACKMAN & COMPANY, PLC

Shane M. Ellison, CPA

Principal